



NMH/MWH Strategic Plans

Smart Growth



Commitment to Community



Quality, Safety & Population Health



Financial
Viability &
System
Integration



People,
Culture &
Service
Excellence





Smart Growth

Goals: Increase presence in the market

Strategic Initiatives:

- Anchor Service Line Growth
- Accessibility and Throughput
- Facilities Master Plan
- Telemedicine
- Consumer-focused



Smart GrowthStatistical Trends

Statistical Trends	I8-Aug	I7-Aug	Results
Admissions	3,332	3,288	1
Patient Days	10,871	10,845	1
Births	455	492	
Surgery Cases	2,950	2,762	1
ED Visits	3,385	3,256	



Smart GrowthMajor Capital Purchases

Items Purchased

- Laryngoscope
- Ultrasounds
- Sialendoscope
- Computers
- Outdoor Dining Planters
- Citrix Licenses
- Barcode Scanners
- Endoscopy System
- Software
- Milk Warmer
- Respirator
- Photo ID Technology
- Security Readers & Doors

- Ventilators
- Mammography Unit
- Refrigerator & Freezer
- Incubator
- Water System Improvements
- Digital Media Equipment
- Concrete Improvements
- Server Systems
- Ford Truck
- Orthopedic Tools
- Interface
- Hospira Upgrades
- Blood Analyzer
- Dishwasher
- Ophthalmoscopies



Smart GrowthMH Surgery Project

Improvements Influenced by the OR Project:

- Dedicated pharmacist and pharmacy tech to verify orders for perioperative services, along with preparing all medications for the perioperative arena.
- OR Supply & Sterile Processing relocated directly under the Operating Rooms.
- Discharge from the Operating Room



Smart Growth MH Emergency Department Project











Smart Growth Cardiovascular Service Line

Implemented a Cardiovascular Service Line Council across the Methodist Health System to include NMH, MJE & MPC.

Council Members:

Josie Abboud, Teri Bruening, Peggy Helget, Steve Baumert, Todd Grages, Charles Olson, M.D., Matthew Latacha, M.D., Michael Peters, M.D., John Park, M.D., John Batter, M.D., Tom Brandt, M.D., Jeff Prochazka, and Ann Polich, M.D.



Smart Growth 825 Building (Corporate Offices)











Departments Moving to the 825 Building:

MHS Administration, HR, Marketing, Integrated Services, Surgery Scheduling, Pre-Surgery, Diagnostic Scheduling/Care Management, Legal/Compliance, MHP, Finance, Financial Clearance, Business Office, MPC Administration, MPC Support, Clinical Coding/Tumor Registries, Quality & IT



Smart Growth Fremont Health

What does this mean?



- Strengthens our bond rating
- Increases our buying power
- Increases efficiencies throughout the Health System
- Fremont offers psychiatric care and a skilled nursing facility, which Methodist does not have on the Nebraska side today.



Commitment to Community

Goals: Improve the health of our communities

Strategic Initiatives:



Community Health Needs Assessment

Methodist Community Health Clinic



Commitment to Community







Commitment to Community SANE/SART Twitter Campaign











Commitment to Community Women's Leadership Conference (ICAN)











Commitment to Community

Methodist/Salvation Army/KETV Back to School Backpack Drive









Commitment to Community The Terrace









Commitment to Community 8th Annual NICU Reunion







"Let's Get Wild"

108 families
400 parade participants
20 sets of twins
5 sets of triplets



Commitment to Community

World Breastfeeding Week August 1-7, 2018



Omaha Children's Museum



Henry Doorly Zoo



Commitment to Community Methodist Emerging Professionals Group





Commitment to Community Meaning of Care Award Recipients

* Jessica Lock – ED * Beverly Storm – Progressive Care * Jill Eckerman – Community Counseling * Joyce Clark – Med Surg * Deborah Harris – Med Surg * Stephanie Barth – Labor/Delivery * Sbeidy Lopez Torres – ACE * Maureen Tichota – Heart Consultants * Erika De Mont - Mother Baby * Bobbie Lea Petersen - Labor/Delivery * Danielle TeKolste - Mother Baby * Natalie Robart - Med Surg * Catherine Enebach -Labor/Delivery * Garnet Blatchford, M.D. * Paul Jacobsen, M.D. * MH 9-South * MH 6-North * MH 5-South * MH 8-South * Debra Yeaman – Mother Baby * Shiloh Schmid - Med Surg * Erin Traut - Cardiac * Stephen Allen - Critical Care * Melissa Mollner - Med Surg * Cyle Plumer - Critical Care * Christopher Vejnovich - Cardiac * Lindsay Temme – Cardiac * Tina Youngblood – E.S. * Maya Manjarrez – Rehab * MH 6-South * Kathy Cameron – Care Mgmt * Brooke Killeen – Rad Onc * Lisa Lohr – Rad Onc * Jennifer Farrell - Mother Baby * Amy Hartigan - Infusion Center * Colleen Pfeifer - Mother Baby * Jennifer Poeppe - Short Stay * MH ED * Michelle McAvin -Rehab * Alyssa Mann – Short Stay * Virginia Haines – NICU * Angie Zavala – NICU * **Annie Perry** – Progressive Care * **Tara Tipton** – ACE * **Sarah Cockle** – Physical Therapy IP * Mary Hogan - ACE * Kassi Wright - Labor/Delivery * Miriah Jansonius -Labor/Delivery * MH Acute Rehab *



Quality, Safety & Population Health Goals: Improve outcomes and reduce variability

Strategic Initiatives:

- Evidence-based Clinical Guidelines
- Culture of Continuous Improvement
- Data Collection, Analytics & Clinical Decision Making
- Geriatric Health Integration throughout Health System
- Physician Participation & Leadership



Quality, Safety & Population Health Hand Hygiene

2 million+ Healthcare-Associated Infections (HAIs) occur in US health care systems each year

What's the single best way to prevent HAIs?

Hand hygiene!



Joint Commission Requirements:

- Comply with CDC and/or WHO hand hygiene guidelines
- Implement a hand hygiene program, monitor success, and steadily improve results

New in 2018:

- ONE INDIVIDUAL failure to perform hand hygiene will be cited as a deficiency
- Results in Requirement for Improvement (RFI)
- Comprehensive action plan will need to be submitted



Quality, Safety & Population Health Annual Flu Shot Campaign





Quality, Safety & Population Health CMS Bundled Payment Care Initiative



Nebraska Methodist Health System will be participating voluntarily in the Bundled Payments for Care Initiative (BPCI) for 3 patient populations beginning October 1st, 2018.

- CHF
- AMI
- Outpatient PCI



Quality, Safety & Population Health

Medicare Inpatient Prospective Payment System (IPPS) Programs

3 Major Pay-For-Performance Programs

Hospital Value-Based Purchasing Program

Hospital-Acquired Condition Reduction Program

Hospital Readmissions Reduction Program

2019 Penalties - \$1,000/month



Quality, Safety & Population Health



LB 913 - Protection from Assault for NE Health Care Professionals

LB 140 - Non-Viable Birth Legislation

Sexual Assault Mandatory Reporting Update



Quality, Safety & Population Health The Joint Commission Survey 2019

Mock Survey Preliminary Results

- Vizient Mock TJC Survey August 28-29
- Official report not yet in
- TJC currently ahead of schedule by four months



Quality, Safety & Population Health Culture of Continuous Improvement

Educational Opportunities at NMC

- A3 Problem Solving
- Classes coming soon
 - Introduction to Continuous Improvement
 - Lean Leadership





Quality, Safety & Population Health Culture of Continuous Improvement

Daily Visual Management Update

36 Boards are now in place!

Year	Ideas Submitted	Ideas Completed	Percent Completed
2018 YTD	463	413	89%
2017	698	606	87%
2016	438	302	69%
2015	216	139	64%

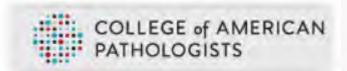


Quality, Safety & Population Health

Accreditations & Certifications



- Advanced Primary Stroke Certification
- Perinatal Care Certification



- College of American Pathologists (CAP) Re-accreditation
- IVF CAP Re-accreditation



Quality, Safety & Population Health

Professional Research Consultants Awards

5-Star Award

- HealthWest Outpatient Surgery
- WH OB GYN Services
- WH ED
- WH Outpatient Radiology
- WH Outpatient Surgery
- MH Infusion Center
- MH Breast Care Center
- MH Mammography
- MH Acute Care for Elders Unit
- MH Cardiac Unit
- MH Ortho Neuro Unit
- MH Short Stay Unit
- MH Med Surg Unit

4-Star Award

MH Emergency Department

Top Performer Award

- Oncology Unit
- Inpatient Rehab

Award of Distinction

WH Inpatient Services



Quality, Safety & Population Health Good Catch Award

- Hospital staff or department who demonstrate their commitment to keeping patients safe
- Brand new
 - Monthly
 - On-unit award presentation
- How to nominate?
 - Submit variance!
 - Follow normal submission process
- First award presented in May 2018





Quality, Safety & Population Health



Smoking Computer



Vocera Battery Fire



Quality, Safety & Population Health Pharmacy Optimization Project



- Impacted the prescribing of Opioids by cleaning up the language/sentences within the system.
- Reduced pharmacy duplicate alerts by more than 37%
- Standardized the pharmacy order catalog
- Updated drug & drug interactions
- Updated dose range checking content
- Improved build for therapeutic interchanges
- Implemented clinical pharmacy worklist mpage
- Improvement to billing and accuracy of ambulatory clinic billing
- Flu vaccine process changed to capture vaccinations
- Report updates in Lights On



Financial Viability & System Integration

Goals: Reduce overall cost structure and maximize revenues

Strategic Initiatives:

- Lean
- Strategic Sourcing
- Revenue Cycle
- Productivity
- Management Reporting & Decision Support Systems



Financial Viability & System Integration KRONOS Attendance Tracking



New Features:

- New Pay & Work Rules
- Clocking in on the PC
- Processing Time
- Decommissioned unsupported and unstable hardware/software

PHASE II

- Advanced Scheduling
- Absence Management
- Mobile Phone Access
- Analytics



Financial Viability & System Integration

How do Employees Impact Cost Savings?

Inventory Optimization

Methodist Hospital Surgery Core

Beginning Inventory Level: \$348,000 Ending Inventory Level: \$212,000

Par Inventory Reduced: 39% Items Eliminated: 247

Lease vs. Own

Bed rental spend reduced 63% January –June 2017/2018 Repurposed beds to other Methodist facilities



Disposable vs Non-disposable Equipment

Sequential pumps

Heating/cooling pumps

Monitoring equipment – Pulse oximetry, cables/cords



Financial Viability & System Integration Health System Savings Opportunity

Oximeter Probes



NON disposable Finger Probe \$120.00 ea



Disposable Finger Probe \$7.70 ea



NON Disposable Ear Probe \$107 ea



Disposable Finger Probe



People, Culture & Service Excellence

Goals: Exceed the expectations of patients and families

Strategic Initiatives:

- Just Culture
- Physician Relations
- Development Opportunities
- Nebraska Methodist College
- Sharing Knowledge
- Methodist Emerging Professionals (MEP)
- Succession Planning & Developing Leaders
- Service Excellence & Compassionate Care



People, Culture & Service Excellence Mission Statement

Improving the health of our communities by the way we care, educate, and innovate.



People, Culture & Service Excellence



"MHS Geriatric Health"

Create a system-wide solution for the unique needs of older adults

Why Focus on Geriatrics?

- Daily 10,000 people turn 65
- Daily 100 people turn 100
- Those 85+ are the most rapidly growing age group
- I in 5 Americans will be ≥65 in 2030
- Percentage of Older Adults at MHS

NMH 59%

MWH 0.5%

MJE 48%

MPC 23%





People, Culture & Service Excellence Geriatric Models of Care at Methodist Hospital

Geriatric Resource Nurse (GRN) in Emergency Room NICHE Hospital

Nurses Improving Care for

Healthsystem Elders

Acute Care for Elders (ACE) Unit

Geriatric Evaluation and Management (GEM) Clinic Head & Neck & Palliative Care Program

HELP
Hospital Elder
Life Program

AgeWISE
Geropalliative Care
RN Residency



People, Culture & Service Excellence AgeWISE Graduates/Residents







People, Culture & Service Excellence NICU Fellowship Course



Increases knowledge related to nursing care of term and pre-term babies:

- infant nutrition and feedings
- thermoregulation
- postpartum psychosocial concerns
- newborn assessments
- newborn complications



People, Culture & Service Excellence Workforce Resilience

A Workforce Resilience

- Respond and adapt rapidly to threats posed
- Bounce back from stress, pressure, or disturbance
- Ready and willing to learn new skills or take on new roles
- Performs better under pressure



Barriers

- Moral Distress
- Ethical dilemmas
- Unsafe patient/visitor behaviors

Caring for the Caregiver

BHRT

BEST

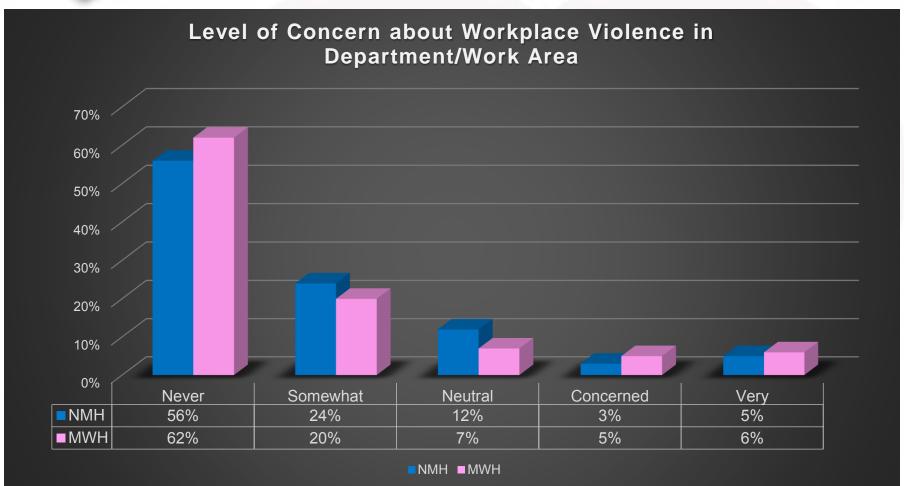
Ethical Resolution Process

Debriefings

Training

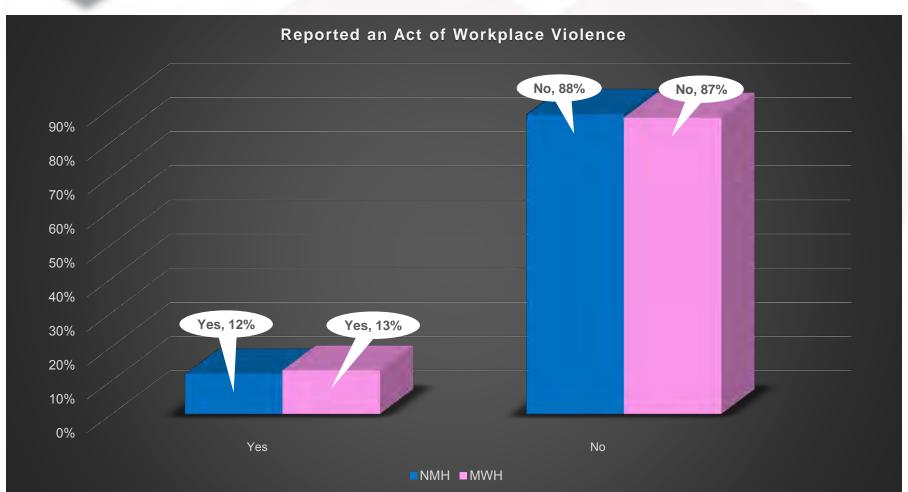


People, Culture & Service Excellence Workforce Resiliency



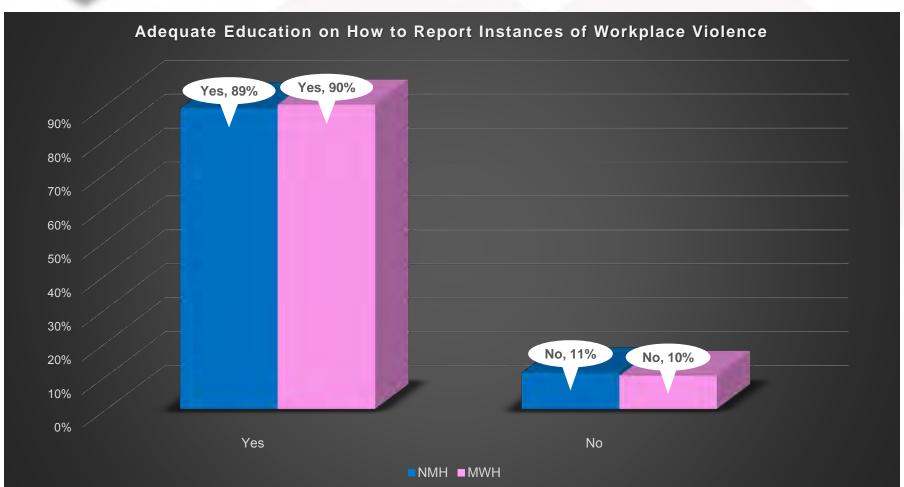


People, Culture & Service Excellence Workforce Resiliency



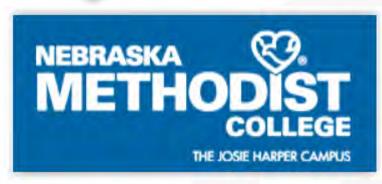


People, Culture & Service Excellence Workforce Resiliency





People, Culture & Service Excellence Nebraska Methodist College



- 99% RN Board Pass Rates
- 2018 Best College of Nursing for men - AAMN
- DNP program awarded American Association of College of Nursing Innovation in Professional Nursing Education.
- Governor' Sower Wellness award
- "Mindset-Heartset-Skillset"



People, Culture & Service Excellence Donation Drive Benefits NMC Pantry





People, Culture & Service Excellence Methodist VIP Golf Event



I ST Place Men's Flight Winners
Steve Goltl, Phillip Wonder & Bob Taylor
(not pictured: Brandon Eaves)



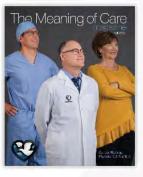
People, Culture & Service Excellence Awards & Honors



ESGR Honors MH for Exemplary Support to Employees who serve in our nation's forces with the Outstanding Performance certificate.



MHS Marketing department wins 18 National Awards





Methodist earns National Safety Council's Award highest award





People, Culture & Service Excellence DAISY Award Winners



Britney Cope March 2018



Keri Kennon June 2018



Haley Stoetzel April 2018



Miriah Jansonius July 2018



Cortney Pasek May 2018



Alyssa Mann August 2018



People, Culture & Service Excellence MH Employee of the Month



Michael Griffin March 2018



Michelle Peterson April 2018



Joel Erickson May 2018



Shannon Lang June 2018



Melanie Royal July 2018



Julie Schumacher August 2018



Molly Winecoff September 2018



People, Culture & Service Excellence WH Employee of the Quarter



Cynthe Ford IQ18



Peter Marop 2Q18



Dawn Reynek 3Q18



People, Culture & Service Excellence Caring Kind Employee of the Year



Michelle Peterson Methodist Hospital



Cynthe Ford Women's Hospital



People, Culture & Service Excellence

Nebraska Methodist Hospital—Omaha, NE









Fourth Magnet Designation



Methodist & Methodist Women's Hospital Achieve 4th Magnet® Designation

ANCC evaluates how well organizations perform in the five foundations of the Magnet Model and how leaders:



- I. Transform the organization to meet changing needs.
- 2. Empower staff members and prepare them to face all challenges.
- 3. Promote exemplary professional practice.
- 4. Foster innovation within staff knowledge, clinical practice, and systemic improvements.
- 5. Measure and evaluate outcomes throughout the entire organization.

The Magnet Vision

"Magnet organizations will serve as the fount of knowledge and expertise for the delivery of nursing care globally. They will be solidly grounded in core Magnet principles, flexible, and constantly striving for discovery and innovation. They will lead the reformation of health care; the discipline of nursing; and care of the patient, family, and community."

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People, Culture & Service Excellence Caring Campaign Selfies

Please consider donating to the Caring Campaign!









Thank you!